

No. 17014/01/2020/TRI  
Government of India  
Ministry of Tribal Affairs  
(TRI Division)

Jeewan Tara Building, Ashok Road  
New Delhi, Dated: 26.08.2020

To,  
(As per list attached)

**Subject: Minutes of the meeting of the Centre of Excellence held on 07.08.2020 under the Chairpersonship of Secretary (TA), Ministry of Tribal Affairs-reg.**

Sir/Madam,

I am directed to refer to the captioned subject and to forward herewith a copy of minutes of the meeting of the Centre of Excellence held on 07.08.2020 in Conference Room of Ministry of Tribal Affairs for information and necessary action.

**Encls: As above**

Yours faithfully,



(K Chandra Sekhar)

Under Secretary to the Government of India

Tel:23343708

Email: nadeem.ahmad@nic.in

Copy to

All Members of the Committee

**Internal circulation:**

1. PS to Hon'ble MTA
2. PSs to Hon'ble MOS(TA)
3. PPS to Secretary (TA)

**Minutes of the meeting of Centre of Excellence (COE) held on 07.08.2020 under the  
Chairpersonship of Secretary, Ministry of Tribal Affairs**

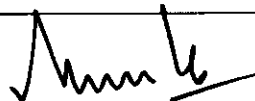
A meeting of the Centre of Excellence was held through VC on 07.08.2020 at 10.00 A.M. in the Conference Room of Ministry of Tribal Affairs in Shastri Bhawan, New Delhi. List of participants are as under:-

**Ministry of Tribal Affairs**

- |    |   |   |                  |
|----|---|---|------------------|
| 1. | Shri Deepak Khandekar, Secretary        | - | In Chair         |
| 2. | Dr. Naval Jit Kapoor, Joint Secretary   | - | Member           |
| 3. | Ms. Shyla Titus, Director (IFD)         | - | Member           |
| 4. | Shri Rajender Kumar                     | - | Member           |
| 5. | Sh. Nadeem Ahmad, Under Secretary (TRI) | - | Member Secretary |

**Representative of Institution(s)**

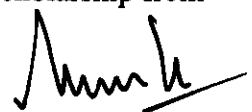
| S.No | Name of Representative | Name of Organization  |
|------|------------------------|---|
| 1    | Mrs . Meenakshi Sharma | Associated Chambers of Commerce and Industry (ASSOCHAM),New Delhi |
| 2    | Mrs. Payal Swami       | Associated Chambers of Commerce and Industry (ASSOCHAM),New Delhi |
| 3    | Mr. Bharat Jaiswal     | Associated Chambers of Commerce and Industry (ASSOCHAM),New Delhi |
| 4    | Mr. Prabhakar Rao      | SRI SRI Institute of Agricultural Sciences and Technology Trust   |
| 5    | Mrs. Parvati Tampi     | Abraxas Communications Pvt. Ltd,New Delhi                         |
| 6    | Mr. Hemant Sud         | Abraxas Communications Pvt. Ltd,New Delhi                         |
| 7    | Dr. Yogesh Gokhale     | TERI  |
| 8    | Dr. Payal Jain         | TERI  |
| 9    | Dr. Harbeen Arora      | WICCI   |
| 10   | Dr. Savita Sengar      | WICCI   |



|    |                      |  |
|----|----------------------|--|
| 11 | Mr. Abhishek Gupta   | Ernst & Young LLP                      |
| 12 | Mr. Vivantha Prasad  | Ernst & Young LLP                      |
| 13 | Mr. B. Ganeshan      | AFC India Limited /AFC Foundation      |
| 14 | Dr. V K Tewari       | AFC India Limited /AFC Foundation      |
| 15 | Dr A K Awasthi       | AFC India Limited /AFC Foundation      |
| 16 | Dr Col Rakesh Sharma | AFC India Limited /AFC Foundation      |
| 17 | Mr. Pradeep Gupta    | Axis My India Ltd., Mumbai             |
| 18 | Mr. Rohit Poojari    | Axis My India Ltd., Mumbai             |
| 19 | Dr Anjali Borhade    | Disha Foundation ,Gurgaon              |
| 20 | Dr. V K Srivastava   | Anthropological Survey of India (AnSI) |

2. At the outset, the Chair welcomed the participants and remarked that while recognizing organizations of repute as CoE of the Ministry, it is envisaged and expected that

- (i) CoEs will play an important role in building knowledge bank and fill the research gaps to enhance the efficiency of existing institutions for devising appropriate strategies for tribal development by the Government.
- (ii) The efforts of CoEs would be complimentary to the work being carried out by the dedicated institutions i.e. Tribal Research Institutes in the States.
- (iii) The CoEs will focus on the quality of output with respect to the sanctioned project so that the research work could be used effectively and meaningfully for the purpose of empowerment of Scheduled Tribes (STs).
- (iv) The CoE will ensure feasibility of completion of proposed projects with due adherence to stipulated timelines.
- (v) The CoEs will upload relevant material available with them in respect of ST issues (even outside the sanctioned project) in the tribal repository web page developed by MoTA (<http://tribal.nic.in/repository>) and share the same with the nearest Tribal Research Institute as well.
- (vi) The CoE will submit Quantifiable outputs and outcomes alongwith monthly action plan in respect of approved activities of the project immediately within a month of the release of first installment.
- (vii) The CoE will act a mentor to tribal Students who have taken scholarship from MoTA and utilize their expertise in research and other areas.



(viii) The CoE will ensure that there is no duplication of work involved with respect to the approved projects and no fund has been taken from other Govt. sources for the same amount of work.

3. The Committee considered the proposals of the institutions and decided as under:

### 3.1 Associated Chambers of Commerce and Industry (ASSOCHAM), New Delhi

The representative of the institute presented before the committee and appraise that ASSOCHAM initiated its endeavour of value creation for Indian industry in 1920. Having in its fold more than 250 Chambers and Trade Associations, and serving more than 4,50,000 members from all over India. It has witnessed upswings as well as upheavals of Indian Economy, and contributed significantly by playing a catalytic role in shaping up the Trade, Commerce and Industrial environment of the country.

ASSOCHAM is stated to have emerged as the fountainhead of Knowledge for Indian industry, which is all set to redefine the dynamics of growth and development in the technology driven cyber age of 'Knowledge Based Economy'. ASSOCHAM is said to be seen as a forceful, proactive, forward looking institution equipping itself to meet the aspirations of corporate India in the new world of business. ASSOCHAM is working towards creating a conducive environment of India business to compete globally.

ASSOCHAM has its Promoter Chambers and other Industry/ Regional Chambers / Associations spread all over the country. It was established in 1920 by promoter Chambers, representing all regions of India.

The following proposal was submitted by the representative:

| Activities   | Amount Sought (Rs. in Lakh)  | Decision/ Discussion  |
|--|--|---|
| <p><b>Project: Tribal Entrepreneurship Development Program Building Capacity, Enhancing Livelihoods in Tribal Areas- Tribes India's Heritage</b></p> <p>1. Identify a group of 150-200 per year artisans through a thorough process of selection for the pilot entrepreneurship programme</p> <p>2. High profile national exhibition to showcase the efforts</p> <p>3. A. Build And Enhance The Entrepreneurial Capabilities of The Tribal Artisans.</p> <p>4. Create A Unique Brand Identity With A Differentiated Value Proposition: Position And Develop Tribal Produce</p> | <p>The requested support from the MOTA is Rs. 80.00 Lakh per year.</p> <p><b>(Rs. 240.00 Lakh for three years)</b></p> <p>ASSOCHAM proposes to raise additional funds through corporate CSR.</p> | <p>1. The Committee agreed to recognise ASSOCHAM as the Centre of Excellence of MoTA.</p> <p>2. The Committee agreed to sanction the project as action research project.</p> <p>3. Approved an amount of <b>Rs. 80 Lakh</b> to be released during 2020-21 based on progress of work.</p> <p>4. Amount sought for subsequent years will be decided after review of performance of 1st year.</p> <p>5. The research output should</p> |

*Amul*

|   |  |   |
|---|--|---|
| <p>as a Unique Life Style Choice.</p> <p>5. Aggressive Outreach Strategy to enhance visibility on domestic/international circuit</p> <p>6. Connect with the potential customer base</p> <p>The scope of the programme is Pan India with specific focus on Chattisgarh, Madhya Pradesh, Andhra Pradesh, Jharkhand, Maharashtra, Orissa, Gujrat, Rajasthan, West Bengal, Karnataka and the North East region. The project is envisaged as multi stakeholder multi institutional, collaborative initiative in line with the government's efforts towards MSME Skill development.</p> <p>Duration : 3 years</p> |  | <p>be well documented including audio visual report and shared with MoTA along with progress report.</p> <p>6. The Committee asked the organisation to garner CSR support to fund the project and optimize the outcome.</p> |
|---|--|---|

### **3.2 Sri Sri Institute of Agricultural Sciences and Technology Trust (Agriculture Trust of Art of Living International Foundation)**

The representative of the institute presented before the committee that Sri Sri Institute of Agricultural Sciences and Technology Trust (Agriculture Trust of Art of Living International Foundation) is a Not for Profit (NGO Trust) promoting Chemical Free farming. The Organisation is Working with 22 lakh farmers in 17 states and having over 2000 trained teachers.

The Art of Living is a multi-faceted, not-for-profit educational and humanitarian Non-Governmental-Organization (NGO) with a global presence. Founded in 1981 by H.H Sri Sri Ravi Shankar, The Art of Living is one of the largest voluntary organisations in the world. The goal of the organisation is to serve society by strengthening the individual through educational programs and humanitarian service projects. The Art of Living has reached out to more than **370 million** people in over **155 countries** with its various programs.

The Art of Living movement has promoted development and progress across communities through diverse humanitarian projects. These projects span diverse areas including:

- Integrity community Development projects
- Education
- Disaster release management
- Preserving Ancient Heritage
- Health and hygiene
- Women empowerment and child protection
- Environment protection and sustainability
- Vocational training and skills development
- Prisoner rehabilitation and conflict resolution



The service initiatives for the Art of Living are managed by different trusts in India.

These trusts include:

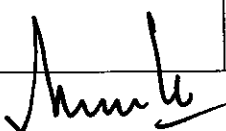
- International Association for Human Values (IAHV)
- VyaktiVikas Kendra India (VVKI)
- VedVignanaMaha Vidya Peeth (VVMVP)
- Sri Sri Ravi Shankar Vidya Mandir (SSRVM)
- Sri Sri Rural Development Program (SSRDP)
- Sri Sri Institute of Agricultural Sciences and Technology Trust (SSIAST)
- Sri Sri Publications Trust (SSPT)

**Sri Sri Institute of Agricultural Sciences and Technology Trust (SSIAST):**

The Sri Sri Institute of Agricultural Sciences & Technology Trust is established by H. H. Sri Sri Ravishankarji with the main objective to provide opportunities in education, research and extension in different branches of Agriculture, Horticulture, Veterinary and Animal Sciences, Agricultural Engineering, Home Sciences, Forestry, Co-operation and Agribusiness and other allied fields.

The following proposal was considered by the Committee:

| Activities   | Amount Sought<br>(Rs. in Lakh)   | Decision/Discussion  |
|--|--|--|
| <p><b>Project :</b><br/>Organic Farming in Tribal Villages (Making Tribal farmers Aatmanirbhar through Natural Farming):</p> <p>SSIAST will nurture life of lands and add value to the Tribal farming communities by imparting alternative/ Holistic agricultural systems.</p> <p>SSAIAST aims to impart the knowledge and train the farmer clusters in the Natural Farming.</p> <p><b>Scope of Work :</b></p> <p>A. To adopt 10 villages and create sustainable chemical free farming based on Desi cow inputs.</p> <p>B. Sri Sri Natural Farming Training Programme for the farmers for training 10,000 tribal farmers over a period of 36 months.</p> <p>C. The objective is to train and motivate the farmers to adopt natural farming using Go-Aadharith and organic / bio fertilisers and pesticides/ NPM with equivalent or better productivity in terms of quantity,</p> | <p>150.00<br/>(for three years)</p> <p>Year 1: Rs. 50.00 Lakhs</p> <p>Year 2: Rs. 50.00 Lakhs</p> <p>Year 3: Rs. 50.00 Lakhs</p> | <p>1. The Committee agreed to recognize Sri Sri Institute of Agricultural Sciences and Technology Trust (Agriculture Trust of Art of Living International Foundation) as Centre of Excellence (CoE) of MoTA.</p> <p>2. The Committee agreed to sanction the project as action research project.</p> <p>3. Approved an amount of Rs. 150.00 Lakh in principle for the project. An amount of <b>Rs. 50.00 lakh</b> to be released during 2020-21 based on progress of work.</p> <p>4. Amount sought for subsequent years will be decided after review of performance of 1st year.</p> <p>5. The Committee asked the organisation to contribute own funds or obtain CSR funds for other components of project and optimize the outcome.</p> |



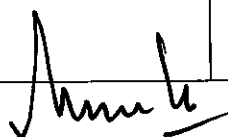
| Activities  | Amount Sought<br>(Rs. in Lakh) | Decision/Discussion  |
|---|--------------------------------|--|
| <p>quality and financial returns.</p> <p>D. To promote commercial production under Natural/Organic concept.</p> <p>E. To increase certified organic area through NPOP for export and through PGS for domestic needs.</p> <p><b>Location :</b> Kannad, Vaijapur, Sillod and Soygaon tehsils of Aurangabad district .</p> <p><b>Beneficiary Tribal Communities :</b> Bhil, Pardhi, Laman, Vadar, Kaikadi, Pardhan, Andh, Vaiduand, others</p> <p><b>Duration :</b> 3 Years</p> <p><b>Documentation :</b> Audio-Video , Paper Format</p> |                                | <p>6. The research output should be well documented including audio visual report and shared with MoTA along with progress report.</p> |

### 3.3 Abraxas Communications Pvt. Ltd, New Delhi

The representative of Abraxas Communications made a presentation before the Committee and apprised that it was established in 1989, Abraxas Photography is a unit of Abraxas Communications Pvt. Ltd., which has been in the field of Events, Media, Publications and PR for the last over two decades. Abraxas Photography is a collaborative effort of a group of professional photographers. It is stated by them that their Clientele consists of international and Indian Corporate Houses, Advertising Agencies, Magazines & Publishing Houses, Interior Designers / Architects, Event Managers, Model Management Agencies, Aspiring Models and discerning individuals, in Delhi / NCR, Gurgaon & Noida as well as across India.

The following proposal was considered by the Committee:

| Activities  | Amount Sought<br>(Rs. in Lakh) | Decision/Discussion   |
|---|--------------------------------|---|
| <p>The following proposal was considered by the Committee: <b>Project : Research and documentation of a Coffee Table Book on Tribal Wellness Secrets around India.</b></p> <p><b>Deliverable:</b> An illustrative/coffee table book that would collate different traditional alternative therapies and cultural and wellness techniques of different tribes around India. A combination of stories, anecdotes and historical references.</p> <p>The Coffee Table Book would include</p> <p>(i) Research based on 10-12 different tribes from around the country.</p> <p>(ii) Half a dozen experts opinions on</p> | 8.00                           | <p>The Committee approved the project as a research study with a total cost of <b>Rs. 8.00 Lakh.</b></p> <p>2. The research output should be well documented and shared with MoTA along with progress report.</p> |



| Activities   | Amount Sought<br>(Rs. in Lakh) | Decision/Discussion |
|--|--------------------------------|---------------------|
| <p>aforementioned subject.</p> <p>(iii) Glimpse into the different healing practices including herbal concoctions, mystic practices and varied traditional practices.</p> <p>(iv) Analysis of history, cultural practices and impact of the globalized contemporary scenario on traditional lifestyle.</p> <p>(v) Consolidation of atleast 8 different cases studies of tribal villages.</p> <p><b>Duration: 10 Months</b></p> |                                |                     |

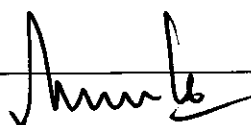
### 3.4 Women's Indian Chamber of Commerce & Industry (WICCI)

The representative of Women's Indian Chamber of Commerce & Industry (WICCI) made a presentation before the Committee and apprised that Women's Indian Chamber of Commerce and Industry (WICCI) has been established in 2016, based on the experience of ALL Ladies League (ALL) and Women Economic Forum (WEF), wherein women entrepreneurs have greatly benefitted with women's networking, exchange and collaborations. National Business Chamber for Women, WICCI is said to be involved in strengthening women's entrepreneurship and boosts businesses through greater engagement with government, institutions and global trade.

WICCI is represented strongly via its Councils at all levels - like the National Executive Council, Regional Executive Councils (North, South, East, West & Central), State Councils in each State, Sector specific Councils both at National and State level, 120 Joint Business Councils between India and Countries across the world (like India-UK Business Council et al). Each council consists of 10-12 members.

The following proposal was submitted by the representative.

| Proposed activities for 2019-20  | Amount Sought<br>(Rs. in Lakh) | Decision/Discussion   |
|--|--------------------------------|---|
| <p><b>Project : Tribal Welfare and Entrepreneurship</b></p> <p>Development of Sustainable Livelihood and Self-Reliance amongst Tribal Women of Nation</p> <p>No charges for first phase.</p> | 0.00                           | <p>The Committee appreciated the efforts of the organisation for working in collaboration with Ministry for welfare of the tribals.</p> <p>The Committee suggested that recognition of CoE will be considered after review of performance of organization in next 6 months.</p> <p>The action project</p> |





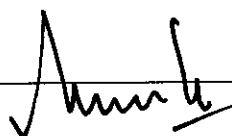
| <b>Proposed activities for 2019-20</b> | <b>Amount Sought<br/>(Rs. in Lakh)</b> | <b>Decision/Discussion</b>  |
|--|--|---|
|  |  | should be well documented including audio visual report for best practices and success stories and shared with MoTA along with progress report. |

### **3.5 Ernst & Young LLP**

The representative of Ernst & Young LLP, Gurgaon made a presentation before the Committee and apprised that EY is one of the leading Consulting company of India. It has been supporting various States in economic development over the last 15 years.

The proposal of the organisation was considered by the Committee as follows:

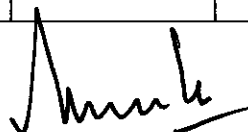
| <b>Proposed activities for 2019-20</b>   | <b>Amount Sought<br/>(Rs. in Lakh)</b> | <b>Decision/ Discussion</b>   |
|--|--|---|
| <p><b>Project 1: Undertake baseline study (research) of tribal regions across India and stakeholder outreach.</b></p> <p><b>Scope of work:</b></p> <ul style="list-style-type: none"> <li>• To develop a format to collect information on raw material, products, volume of production, entrepreneurs, NGOs, ongoing CSR program, industries, CSCs, CFCs, skill human resources, other for each tribal region</li> <li>• To form a working group with all State department across India</li> <li>• To Share the format with State department to collate information.</li> <li>• In case the information is not easily available with State departments coordinate with other stakeholders such as local NGOs, SHGs and others</li> <li>• To develop content for website and digital brochures to promote regions and products globally.</li> <li>• To develop online wizard to provide information products, skills and regions - High Potential Investment and Opportunity District (HIPOD) Portal</li> <li>• To prepare monthly/quarterly newsletters</li> </ul> | 60.90                                  | <p>The Committee approved projects as a Research Study and agreed to provide grant to the tune of <b>₹30.00/- Lakh</b> to start with.</p> <p>The Committee asked the organisation to garner CSR support to fund the project and optimize the outcome as proposed in the project proposal.</p> <p>Further funding under the project will be considered by the Committee on review of progress of work in the first week of April, 2021.</p> <p>The organisation will ensure that the benefits under the project is percolated directly to the STs.</p> <p>The action project</p> |



| Proposed activities for 2019-20  | Amount Sought<br>(Rs. in Lakh) | Decision/ Discussion  |
|--|--------------------------------|---|
| <ul style="list-style-type: none"> <li>• To identify and create database of potential investors seeking to invest for commercial benefits or adopt villages or CSR investment</li> <li>• To undertake outreach program with private player and organise virtual one to one meeting with MoTA and state Tribal departments to attract investment in the select regions</li> <li>• To formulate strategy for establishing High Potential Investment and Opportunity District Cell/help desk .</li> </ul> <p>Duration: 1 year</p> |                                | <p>should be well documented including preparation of portal.</p> |



|   |               |  |
|---|---------------|--|
| <p><b>Project 2: Improving entrepreneurship ecosystem in select Tribal Areas – Pilot case of Lakhimpur Kheri in Uttar Pradesh</b></p> <p><b>Scope of Work:</b></p> <ul style="list-style-type: none"> <li>• Trust building activity through awareness program</li> <li>• Onboarding experts, NGOs and institutions to support in improving the product value chain</li> <li>• Formulating and drafting training program and dissemination of soft skills</li> <li>• Developing training calendar and support training initiatives through identification and onboarding of execution partners/experts for training purposes</li> <li>• Mobilising on-ground workshop on product design and quality by execution partners/experts</li> <li>• Developing strategy for branding and marketing of products</li> <li>• Creating branding collaterals for support in events/ shows/ digital marketing / meetings</li> <li>• Marketing of the products through corporate tie-ups/ NGOs/CSR fund/event/e-commerce</li> <li>• Develop strategy for setting up Setup raw material bank and aggregators</li> <li>• Preparing DPRs for setting up CFCs under SFURTI scheme of GoI - MoMSME</li> <li>• Develop implementation roadmap/guidelines for MoTA and relevant stakeholders (such as state government, NGOs, CoEs) to promote one product per region such as process for handholding to provide access to loan, institutional mechanism, investment facilitation, policy &amp; regulatory reforms, development of common facility centre, query handling and others.</li> </ul> <p>Cost of Project : 1,47,40,520/-</p> <p>Duration : 18 Months</p> | <p>147.40</p> | <p>The Committee approved projects as an Action Research Project and agreed to provide grant to the tune of <b>₹50.00/- Lakh</b> to start with.</p> <p>The Committee asked the organisation to garner CSR support to fund the project and optimize the outcome as proposed by organisation.</p> <p>Further funding under the project will be considered by the Committee on review of progress of work submitted by organization.</p> <p>The organisation will ensure that the project is targeted for benefits of STs and is percolated directly to the STs.</p> <p>The action project should be well documented including audio visual report for best practices and success stories to be shared with MoTA.</p> |
| <p><b>Sub Total</b></p>   | <p>147.40</p> |  |

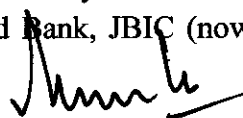


|  |          |                                    |
|--|----------|------------------------------------|
| <p><b>Project 3 : Support in raising funds from the World Bank Group for enhancing access to Healthcare Facilities</b></p> <ul style="list-style-type: none"> <li>• Coordinate with Department of Economic Affairs, Ministry of Finance to understand the process of application and compliances to apply for fund raising</li> <li>• Prepare paper/application/documents for DEA's approval on the need for funds to enhance healthcare facilities</li> <li>• Coordinate with the World Bank Group/Other International Agencies to understand the process of application and compliances</li> <li>• Develop the paper/ application/documents in the World Bank format on the need for funds to enhance healthcare facilities</li> </ul> <p>Note: The application can be submitted to The World Bank once DEA approves the proposal. Once application is submitted to the World Bank Group the internal approval process can take 1.5 to 2 years. EY will support the Ministry in drafting the proposal for DEA and WBG, the estimated timeline for drafting proposal is 3 months.</p> <p>Duration: 3 Months</p> <p>Cost of the project : 0.00 Lakhs</p> | 0.00     | This is part of affirmative action |
| <b>Sub Total Project 3</b>   | 0.00     |                                    |
| <b>Grand Total</b>   | 208.30/- |                                    |

### **3.6 AFC India Limited/ AFC Foundation**

The representative of *AFC India Limited* (formerly Agricultural Finance Corporation Ltd.), made a presentation before the Committee and apprised that *AFC India Limited* (formerly Agricultural Finance Corporation Ltd.), is a multi-disciplinary cross-functional development organisation providing consulting policy advisory and implementation support for agriculture, rural development and other strategic socio-economic sectors in India. Established way back in the year 1968, AFC is wholly owned by Commercial Banks, NABARD and EXIM Bank. AFC is a Deemed Government Organisation under Section 139 (5) and 139 (7) of the Companies Act, 2013 and its accounts are audited by Comptroller & Auditor General of India (CAG). AFC is also stated to be accredited with ISO 9001-2015 with 50 Years Legacy, 5000 Man Years' Experience, 6000+ Consultancy assignment and 300+ Domain Experts.

AFC has in the past undertaken number of assignments mainly for various state governments, ministries, and externally aided projects like of World Bank, JBIC (now, JICA), European



Union, etc wherein tribal were also covered and emphasised. Nature of projects broadly categorised as below:

- Monitoring/ Evaluation/ Review/ Impact Assessment
- Baseline Surveys / Special Studies
- Preparation of Plan / DPR
- Project Implementation
- Project Management Agency
- Others (Skilling and Capacity building)

AFC is now serving the entire value chain of agriculture and rural development from policy advocacy to project implementation and management training and capacity building to skill development in rural and semi-urban areas.

*AFC Foundation* was set up by AFC India Limited in the year 2007 under the Indian Trust Act, 1882 as a non-profit organisation to address the multifaceted development challenges of the country. It aims to empower the most vulnerable categories in India to break out of the bondage of poverty through education and entrepreneurship. The credo of the organisation is working towards reduction of poverty and catalyzing social & economic change in India.

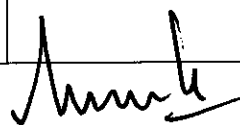
AFC Foundation is said to have ventured into retail micro-finance operations on a large scale in the States of West Bengal and Maharashtra in the year 2009. It is now entering into new areas through high impact interventions in Education, Livelihood, Health, Natural Resource Management and leadership development.

Aspirational District Programme is Launched in January 2018 by Hon'ble Prime Minister. The 'Transformation of Aspirational Districts' initiative aims to remove this heterogeneity through a mass movement to quickly and effectively transform these districts. Gajapati is one of the selected Aspirational Tribal District. Total population of the District is 577817 and ST Population of the District is 313714. There are 37 tribal communities in the district out of 62 in the state. There are two PVTGs too. The Pilot Project will be executed in various phases depending upon convergence of schemes and availability of funding from various resources.


The proposal was submitted by organisation was considered by the Committee as under:

A handwritten signature in black ink, appearing to be 'Shankar', written over a horizontal line.

| Activities  | Amount Sought<br>(Rs.in Lakh)  | Decision/ Discussion  |
|---|--|---|
| <p><b>Project 1:</b><br/> <b>Sustainable Interventions for Integrated Tribal Development: Roadmap for Boosting Growth Engine in Aspirational Model Tribal District "Gajapati"</b></p> <p><b>Plan of action for First Phase :</b></p> <p><b>1. Preparation of IT Based perspective plan for Tribal District :</b></p> <ul style="list-style-type: none"> <li>• Resource Mapping &amp; Convergence of Schemes</li> <li>• Stock-taking</li> <li>• Cost Analysis</li> </ul> <p><b>2. Action Research &amp; Survey Work:</b></p> <ul style="list-style-type: none"> <li>• Tribal Field work , Data collection , Data Entry documentation :</li> <li>• Demographical Information with socio-economic details ,</li> <li>• Livelihood patterns</li> <li>• Government schemes beneficiaries</li> <li>• Skill gap analysis</li> </ul> <p>(Sampling in 5 Tribal Blocks in Gajapati District )</p> <p><b>3. Project Planning &amp; Identification in Priority Area:</b></p> <ul style="list-style-type: none"> <li>• High impact interventions in Priority Sector Education, Skill &amp; Leadership Development Programme</li> <li>• Livelihood Promotion &amp; Micro Enterprise Development</li> <li>• Health &amp; Nutrition</li> <li>• Digital &amp; Financial Inclusion</li> <li>• Natural Resource Management</li> </ul> <p><b>. Preparation of Detailed Project Proposal &amp; Approach for Funding:</b></p> <ul style="list-style-type: none"> <li>• Convergence under various schemes.</li> <li>• CSR through CPSEs</li> <li>• CSR through different Private sector enterprises and CPSEs, which are likely to invest money on tribal specific interventions.</li> <li>• NABARD</li> </ul> <p><b>5. Execution of Projects</b></p> <p><b>Duration : 3 Years</b></p> | <p>1st Year : 73.5<br/> 2nd Year: 49.35<br/> 3rd Year: 49.35<br/> <b>Total: ₹172.20 Lakh</b></p> | <p>1. The Committee agreed to recognize AFC India Ltd. as CoE of this Ministry.</p> <p>2. Approved the project as action research project. An amount of Rs. 73.50 lakh sanctioned to roll out the project.</p> <p>3. The Committee asked the organisation to garner CSR support to fund the project and optimize the outcome a sproposed by organisation.</p> <p>4. Further funding under the project will be considered by the Committee on review of progress of work submitted by the organization.</p> <p>5. The organisation will ensure that the benefits under the project is percolated directly to the STs.</p> <p>6. The research output should be well documented including audio visual report and shared with MoTA along with progress report.</p> <p>7. Proper advocacy should be made with the State and District authorities to ensure individual entitlements are accrued to the ST individuals in the Districts smoothly.</p> |



| Activities   | Amount Sought<br>(Rs. in Lakh) | Decision/ Discussion  |
|--|--------------------------------|---|
| <p><b>Project 2 : Domain Specific Technical Support Service &amp; Monitoring of Livelihood projects funded by MoTA</b></p> <p><b>A. Technical Support / Advisory Services:</b></p> <ol style="list-style-type: none"> <li>1. Technical Assistance in Agri-based livelihood project.</li> <li>2. Assistance in Credit &amp; Insurance Support</li> <li>3. Assistance in the formation of Self Help Group.</li> <li>4. Assistance in registering Food Producer Companies.</li> <li>5. Assistance in e-Commerce listing of products, etc for Livelihood Projects.</li> <li>6. Technical Know-how of Soil Health Card</li> <li>7. Awareness about Government Subsidiaries Schemes in Farm/Non Farm Livelihood projects like Goatery, Piggery, Fisheries, etc.</li> <li>8. Domain Specific Technical Support /Advisory Support</li> <li>9. Series of Domain Specific Webinars / e-symposium</li> <li>10.Virtual Guide for Projects</li> <li>11.Farm Book</li> <li>12.Documentation of Best Practises</li> </ol> <p><b>B. Monitoring Activities:</b></p> <ol style="list-style-type: none"> <li>1. Desk Appraisal : <ul style="list-style-type: none"> <li>• Regular monitoring of Projects on the basis of various KPIs.</li> </ul> </li> <li>2. Field Visit for Loose End Projects</li> </ol> <p>Duration : 1 Year</p> | 63.52                          | <p>Approved the project as action research project mainly focusing on monitoring and evaluation and to improve quality of output-outcome.</p> <p>An amount of Rs. 30.0 lakh sanctioned to roll out the project.</p> <p>Further funding under the project will be considered by the Committee on review of progress of work submitted by the organization.</p> <p>The research output should be well documented including documentation of best practices and success stories.</p> |

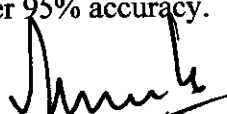


| Activities   | Amount Sought<br>(Rs. in Lakh) | Decision/ Discussion  |
|--|--------------------------------|---|
| <p><b>Project 3 : An Action Research approach towards reducing Drop outs in 150 Schools and tracking mechanism of ambulances funded by MoTA-NGO Scheme Pilot Project :</b></p> <p>Improving monitoring mechanism of Schools and Ambulances funded under MoTA-NGO scheme through robust, economic IT solution through linking of performance dashboard.</p> <p><b>Approach &amp; Methodology :</b></p> <ul style="list-style-type: none"> <li>▪ Action Research Project in schools by Deployment of Customised Solution</li> <li>▪ Capacity building of schools Data Entry Process of students and teachers of 150 Schools</li> <li>▪ Know How Training in schools</li> <li>▪ Tracking mechanism of movement of ambulances and patients coming to hospitals</li> </ul> <p><b>Expected Outcomes :</b></p> <ul style="list-style-type: none"> <li>▪ Regular Monitoring of Attendance to reduce Drop out rates</li> </ul> <p><b>Duration: 6 Months</b></p> | 31.50                          | <p>The Committee agreed to sanction the project with a total cost of Rs. 31.50 lakh.</p> <p>This would be action research for Monitoring and evaluation with documentation of research output including development of monitoring dashboard</p> |
| <b>Grand Total</b>   | 267.225                        |   |

### 3.7 Axis My India Ltd., Mumbai

The representative of **Axis My India Ltd., Mumbai**, made a presentation before the Committee and apprised that Axis My India is one of India's leading innovative media houses with over 20 years of performance led presence in Mass Media Advertising, Marketing Solutions, Market Research and on-ground rural activations. Axis has been dissolving India's geographical boundaries with a reach that spans 16 Crore households Pan India.

Axis My India's dedicated Market Research Division was established in 2013 and the company holds to its credit a proven record in tracking electoral trends for over five years. Exit Polls including General Election 2014 & 2019 Haryana, Maharashtra, Uttar Pradesh, Bihar, West Bengal, Delhi, Kerala, Jharkhand, J&K and State Assembly Elections conducted by Axis My India predicted results with over 95% accuracy.





Axis My India Market research division has developed expertise in field research which is supported by innovative use of technology, robust processes, and totally inhouse company owned infrastructure.

**Objective of the project:**

1. Impact Assessment of Various Schemes of Ministry of Tribal Affairs for respective State & District.
2. Diagnosis of Gap Analysis of Awareness, Benefits & Deliveries.
3. To find out most Successful schemes at different levels of governance from Ministry to Local state government to Administrative office.
4. To Provide Comprehensive & detailed report and advice on the corrective Measures.
5. During survey field work, Identifying the beneficiary to do photography & Videography of various success stories & initiatives of MoTA.

**Topics of Research Study would be around following areas of Tribal Development :**

1. Education.
2. Health Services.
3. Infrastructure Development .
4. Basic Amenities
  - A. Safe Drinking Water
  - B. Sanitation
  - C. Electrification
  - D. Last Mile Road
5. Marketing & Value Chain Development.
6. Skill Upgradation/ Entrepreneurship Development.
7. Income Generating Opportunities.
8. Increasing Farmers Income etc.

**Technology to be used**

1. CAPI – Computer Assisted Personal Interviews
2. CATI – Computer Assisted Telephonic Interviews.
3. Mobile Device Management (MDM) Tailor made Software to track Interviewer movements during interview, apart from GPS monitoring to avoid Skipping of Questions & complete end to end monitoring.
4. 100% Voice Recording Storage Facility
5. BI - Analytics Platform
6. CRM integrated with WhatsApp, Email & SMS to cater two-way sharing of Video, Images & Documents to Public
7. AMI App - Customised App for Quick Surveys
8. IVRs : Integrated Voice Response system to manage volume of about 10K calls a day.



The proposal was considered by the Committee as under:

| Activities  | Amount Sought<br>(Rs. in Lakh) | Decision/ Discussion   |
|---|--------------------------------|--|
| <p><b>Research Study to understand the effectiveness Success Stories of the Tribal Welfare Schemes Under SCA to TSS.</b></p> <p>A. Impact Assessment of Various Schemes of Ministry of Tribal Affairs for respective State &amp; District.</p> <p>B. Diagnosis of Gap Analysis of Awareness, Benefits &amp; Deliveries.</p> <p>C. To find out most Successful schemes at different levels of governance from Ministry to Local state government to Administrative office.</p> <p>D. To Provide Comprehensive &amp; detailed report and advice on the corrective Measure.</p> <p>E. During field work, Identifying the beneficiary to do photography (Videography of various success stories &amp; initiatives of MoTA</p> <p><b>Location :</b></p> <p>Pan India (26 States )</p> <p><b>Duration :</b> 10-12 Weeks after the details of project to be evaluated and beneficiary details are given to organization.</p> | 70.31                          | <p>The Committee approved the project as a research project with a total cost of <b>Rs. 70.31 Lakh.</b></p> <p>The research output should be well documented including documentation of best practices and success stories</p> |

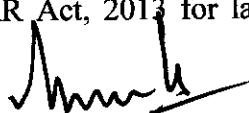
### 3.8 The Energy and Resources Institute (TERI), Delhi

The representative of **The Energy and Resources Institute (TERI)**, Delhi made a presentation before the Committee and apprised that **TERI** is a not-for-profit, policy research organization - working in the fields of energy, environment, and sustainable development.

The present study is designed to gain insights into the manner and extent of implementation of the safeguard provisions of The RFCTLARR Act, 2013 as they relate to the involuntary displacement of tribal population following the acquisition of their land for projects.

Objectives of the study are:

1. To ascertain the extent of adherence, by land-acquiring bodies, to the procedural and substantive provisions of The RFCTLARR Act, 2013 for land acquisition in tribal areas.



2. To gain knowledge of the experience of project-affected-Scheduled Tribes families regarding the implementation of the provisions of Chapter V of The RFCTLARR Act, 2013.
3. To examine the ground reality regarding the seeking of consent of Gram Sabha or Panchayat or the autonomous District Council, as the case may be, for land acquisition in the Fifth Schedule Area.
4. To obtain insights from land acquiring bodies regarding the implementability of provisions related to Scheduled Tribes

The following proposal was submitted by the representative:

| Proposed activities for 2020-21  | Amount Sought (Rs. in Lakh) | Decision/ Discussion   |
|--|-----------------------------|--|
| <p><b>Project : Proposal on Assessment of implementation of The Right to Fair Compensation and Transparency in Land Acquisition, Rehabilitation and Resettlement (RFCTLARR) Act, 2013 in Odisha, Jharkhand and Assam</b></p> <p><b>Deliverable:</b> Make policy suggestions to improve outcomes for Project-Affected-Families belonging to Scheduled Tribes and Other Traditional Forest Dwellers.</p> <p><b>Duration : 6 Months</b></p> | 26.85                       | <p>The Committee approved the project with the total cost of <b>₹26.85 lakh.</b></p> <p><b>The study report should be well documented.</b></p> |

### 3.9 Disha Foundation ,Gurgaon

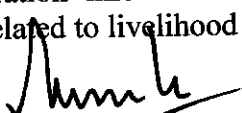
The representative of the institute presented before the committee and appraise that **Disha Foundation** is working on migrant's issues mainly to empower migrants and co-ordination with various government departments for tribal and other migrant inclusive programs and policies in Maharashtra and India. The organization has experience of doing research & intervention projects with various partner organizations. Further, the organization has experience of undertaking field level research at national level, creating solutions to support migrant's issues at state and national level, policy analysis and development of evidence-based policy enhancements on various migration related issues.

The proposal submitted by the Organisation is detailed below:

**Project:** Empowering Tribal Migrants through Research and Capacity Building

**Objectives:**

- Empower tribal migrants through migration information manual to demand and access services, rights and entitlements related to livelihood and social security before and during migration.



- Capacity building of front-line workers to support tribal migrants in rural and urban areas
- To support execution of National Migration portal and application at state and national level to capture migration data
- Facilitate evidence-based policy formulation and implementation using data from National Migration Repository
- Liaise with MoTA, key line ministries and state governments for convergence and co-ordination of meaningful tribal migrant inclusive programs at national and state level

### Activities Proposed:

1. **National Migration Repository** - To support MoTA for execution of newly set up national tribal migration data repository. Disha will be involved in TOTs training of front-line workers (Panchayat secretary, Rojgar Sevak, community organizers etc.) at state level for data collection through (helpline and video training module), Further, Disha will support for data analysis and reporting to MoTA and other government departments to support knowledge building and policy making decisions.

First pilot of data collection is proposed in Nasik district of Maharashtra, with active support of District Collector and Zilla Parishad, to be extended in other districts based on learnings of pilot testing.

2. **Information Manual for Migrant Workers - Pre- Departure & On-Arrival:** Information manual on pre-departure and on-arrival trainings for safe migration is developed, which will be launched through migration data portal. Training of Trainers will be conducted for front line workers (Panchayat secretary, Rojgar Sevak, community organizers etc.) at state level

Disha will conduct orientations of information manual for tribal migrants in 'Migration support centers' in Maharashtra (Nasik District, Nagpur, Goa and Gurgaon, Noida) It is expected to orient 50,000 tribal migrants in one year at these locations.

Disha will also train front line workers in Nasik district of Maharashtra during pilot of migration data repository, including Gramsevak, rojgar sevak for rural areas and community organizers and urban Ashas for urban areas.

3. **Action Research with Source States** –To provide technical assistance to source state tribal development/welfare departments during action research for below activities-

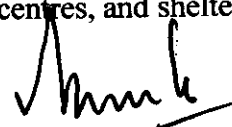
- Implementation support for Migration data repository – with TRIs, MoRD, Panchayat Raj and MoLE for training of front-line workers for data collection
- First pilot of data collection is proposed in Nasik district of Maharashtra, with active support of District Collector and Zilla Parishad, to be extended in other districts based on learnings of pilot testing.
- Policy inputs based on data analysis for evidence-based programs and policies of welfare of tribal migrants
- Capacity building support to Source states on pre-departure training for safe migration via TOTs
  - TRI officials
  - Tribal inspectors/other field staff



- Labour inspectors
  - Rojgar sevaks
  - Asha workers
  - Panchayat members
- Orientation of tribal migrants on in Disha's Migration support centers in Maharashtra, it is expected to orient 40,000 workers in 80 villages of 4 blocks of Nasik district in one year.
  - To co-ordinate with TRIs, labour department, District administration to promote active inclusion of tribal migrants in existing welfare schemes – active inclusion in construction welfare boards, domestic workers board, etc.
  - Promoting and facilitating tribal migration specific research in collaboration with Tribal Research Institutes based on data analysis of migration repository

**4. Action Research at Destination States-** The project will work closely with key ministries for extending their support to tribal migrants mainly ministry of -Labour, health, education, urban development, women and child development, for meaningful tribal migrant inclusive programs at state level. Key research activities will be:

- Mass awareness through information manual on safe migration in cities/destinations through radio, helpline, by mapping and contacting major employers of tribal migrants such as, Border road organisation, CREDAI, placement agencies of domestic workers, training agencies of NSDC etc.
- Implementation of migration data repository in collaboration with Dept of Labour & NULM- first pilot is proposed in Nasik district of Maharashtra in co-ordination with District Collector, & labour department
- Orientation of tribal migrants on migration information manual in Disha's Migration support centers in Maharashtra, Goa and NCR Delhi. It is expected to orient 10,000 workers in 5 cities- Nasik, Nagpur, Panaji, Gurgaon and Noida in one year.
- TOTs for Technical support and trainings of front-line workers and key officials of various departments for extending their existing programmes to tribal migrants.
  - a. **Women and Child Welfare Department** - Asha workers and ICDS officials for extending benefits of ICDS
  - b. **Public Distribution System-** Food inspectors, District supply officer, District Collector PDS benefits
  - c. **Health Department** - urban health workers, Program managers, RNTCP workers for active outreach towards tribal migrants
  - d. **Labour Department** - Joint commissioner and labour inspectors for registration of tribal migrants in interstate migrant worker act, Building and construction welfare board, and other relevant labour welfare schemes
  - e. **National skill development corporation-** training partners to include tribal migrants
  - f. **State Legal service authority:** free legal aid and training of paralegals
  - g. **Housing and urban affairs-** Community organisers, ward committees for extension of support through city livelihood centres, and shelters



- **Action Research with National key-line Ministries-** Project will facilitate below action research with national key line ministries to extend support to tribal migrants within existing programs.

**Location:**

The proposed centre will be based in Delhi-NCR. Its activities will be focused in all states of India, which comprise major tribal population- both at source and destination states. However, for the 1<sup>st</sup> year activities will be located in four states of India – Delhi-NCR, Maharashtra, Goa and Jharkhand (TBC)

**Tentative no of Beneficiaries:**

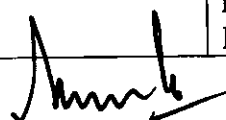
- The activities of CoE will benefit state and national government in terms of migration data, evidence-based programs and policies for migrants and TOT training for migrant workers; which will ultimately benefit for welfare of tribal migrants
- Disha will orient upto 50,000 tribal migrants on migration information manual in one year in migration support centers and at worksites at Goa, Maharashtra and NCR Delhi.

**Expected Outcomes:**

1. Lessons learnt from Nasik pilot will be important for scale up of migration data repository
2. Credible government data source in the form of national migration data repository
3. It is expected that migrant workers who are oriented through information manual will be able to demand and access services, rights and entitlements related to livelihood and social security at their village before migration, as well after migration at destination towns and cities.
4. Production of key research documents on tribal migration and related issues in India
5. A dedicated national centre on tribal livelihood, migration and development issues, with a potential to serve as secretariat to MoTA on these topics
6. Improved awareness and effective execution of existing provisions, policy gaps and innovative ways of addressing gaps at different levels of government among key line ministries
7. This initiative will emphasize and address the need for cross-cutting and holistic approaches for addressing the various needs of the tribals/migrants mainly education, health, livelihood, food security, labour rights into existing larger tribal development/other welfare programmes. These efforts will be supportive to achieve SDGs

The proposal was considered by the Committee as follows:

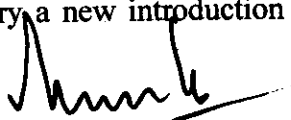
| <b>Proposed activities for 2020-21</b>                                   | <b>Amount Sought (Rs. in Lakh)</b> | <b>Decision/ Discussion</b>   |
|--|------------------------------------|---|
| <b>Project:</b> Empowering Tribal Migrants through Research and Capacity | 49.91                              | 1. The Committee agreed to recognize Disha Foundation India Ltd. as Centre of |



|  |  |  |
|--|--|--|
| <p><b>Building</b></p> <p><b>Scope of Work:</b></p> <ol style="list-style-type: none"> <li>1. Providing support in maintenance of National Migration Repository.</li> <li>2. Training Module for Migrant Workers - Pre- Departure &amp; On-Arrival.</li> <li>3. Advocacy and Action with Source States –The CoE would provide technical assistance to source state tribal development/welfare departments for below activities- <ul style="list-style-type: none"> <li>• Implementation of Migration data repository – with TRIs, MoRD, Panchayat Raj and MoLE</li> <li>• Policy inputs based on data analysis for evidence based programs and policies of welfare of tribal migrants</li> <li>• Capacity building support to Source states on pre-departure training for safe migration via TOTs of below officials- <ul style="list-style-type: none"> <li>➤ TRI officials</li> <li>➤ Tribal inspectors/other filed staff</li> <li>➤ Labour inspectors</li> <li>➤ Rojgar sevaks</li> <li>➤ Asha workers</li> <li>➤ Panchayat members</li> </ul> </li> <li>• Promoting and facilitating tribal migration specific research in collaboration with Tribal Research Institutes</li> </ul> </li> <li>4. Advocacy and Action with Destination States</li> <li>5. Advocacy and Action with National key-line Ministries.</li> </ol> <p><b>Duration : 1 year</b></p> |  | <p><b>Excellence (CoE) of MoTA.</b></p> <ol style="list-style-type: none"> <li>2. Approved the project as action research project. An amount of <b>Rs. 25.00 lakh</b> to roll out the project.</li> <li>3. The Committee asked the organisation to garner CSR support to fund the project and optimize the outcome.</li> <li>4. Further funding under the project will be considered by the Committee on review of progress of work submitted by organization.</li> <li>5. The organisation will submit action plan immediately in consultation with the stakeholders.</li> <li>6. The research output should be well documented and shared with MoTA along with progress report.</li> <li>7. Proper advocacy should be made with the State and District authorities to ensure individual entitlements are accrued to the ST individuals.</li> </ol> |
|--|--|--|

### 3.10 Anthropological Survey of India (AnSI)

The Anthropological Survey of India is already a CoE of MoTA. It has carried out intensive studies of the PVTGs and has published several monographs on them. Its most recent publication is a compendium on the PVTGs, which includes information on each of the seventy-five PVTGs. The volume has done extremely well, and now it is being revised for a fresh release. The revised volume will carry a new introduction and some chapters on the



communities will be replaced with fresh information and analysis. The compendium volume will be submitted to the publication house (Manohar, Delhi) by the end of August 2020.

### Objective of the Proposed Study:

The objective of the present work is to prepare an annotated bibliography on each of the 75 PVTGs. It has been noted that a lot of literature on these communities is scattered and located in different institutions and organisations. The aim of this work is to identify all the sources and bring them at one place all the information that is available. This will include not only the sources in English language but also in the vernacular. Furthermore, it will not only include published material but also the unpublished sources. In addition, through fieldwork, we would endeavour to tap the private documents in case they are available with those travellers and itinerant who have been interested in these communities .

### Sources of Information:

- Ministry of Tribal Affairs (and other Ministries which are expected to have information on the PVTGs, such as Ministry of Rural Development)
- Vernacular literature
- Tribal Research Institutes
- Universities
- Research Organisations (Such as ICSSR)
- Private documents.

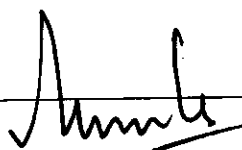
### Methodology:

1. Collection of information from different sources through library work and field investigations.
2. Preparation of the summary of each of the documents/articles/ manuscripts collected each in 500 words.
3. Preparation of the position paper on the each of these communities -- each paper of 3000 to 5000 words, depending upon the sources and data available with us.
4. Building up of the data consortium - both physical and digital at one place so that it could be used for any applied work or further research.

### Expected Outcomes:

The annotated bibliography will be insightful for undertaking further fieldwork with these communities. An analysis of both secondary literature and the data collected through fieldwork will render a longitudinal as well as synchronic picture on each of these communities.

| Activities  | Amount Sought<br>(Rs. in Lakh) | Decision/Discussion  |
|---|--------------------------------|--|
| <p><b>Project :</b><br/> <b>“ Preparation of an Annotated Bibliography of PVTG's of India”</b></p> <p><b>Scope of work:</b><br/>           Documenting sustainable livelihood opportunities in at least three districts of Nagaland encompassing nature and cultural tourism. Activities will be as follows:-</p> | 120.45                         | <p>The Committee approved the project with the total cost of <b>Rs. 30.00 Lakh.</b></p> <p>The organisation will work in close coordination with</p> |





|   |  |   |
|---|--|---|
| <p>a. Developing nature-based sustainable tourism in the selected villages along with cultural and lifestyle tourism.</p> <p>b. Develop marketing potential for sustainable tourism that communities can later themselves sustain. This includes developing effective 'marketing' material such as websites, use of social media, promotional brochures, reading material and holding of marketing workshops including dealing with travel, inner line permits and logistical details.</p> <p>c. For the nature component of this tourism initiative, create butterfly and bird brochures for the area with location of trails and listing of interesting spots and information and organising important bird and butterfly festivals to promote tourism in Nagaland.</p> <p>d. Link to other livelihood opportunities available in the area especially in terms of textile and handicraft development.</p> |  | <p>PVTG division and will give regular updates of progress on quarterly basis.</p> <p>The action project should be well documented.</p> |
|---|--|---|

3. The meeting ended with the thanks to the Chair.

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